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3 January 1951

MEMORANDUM FOR: Mr. Reber

SUBJECT: CIA Summary of Operations

REFERENCE: Memo for Mr. Reber dated 24 October 1950, subject:
CIA Operations Analysis Handbook

1. A good many of the current problems and deficiencies as indicated in the latest "Operations Analysis Handbook" can be deduced from a study of the "Summary of Operations for the Fiscal Year 1948-1949-1950." Except for the indicated trend however, I believe that the current "Handbook" is a better source for indication of existing problems confronting CIA. If the "Handbook" is to be abolished, this information can be obtained from personal observation or from reports of the ADs concerned.

2. Although the "Summary" can be used to indicate a trend, the current reorganization of CIA and the new concept of the IAC renders much of the information in the "Summary" obsolete except as a matter of record.

3. At such time as action is taken to recommend means of improving or correcting deficiencies as indicated in the "Operations Analysis Handbook," it is recommended that the "Summary" be used as an additional reference and the study be made of the aspects of the problem as indicated at that time.

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